

FY19 PROPOSED BUDGET



BUDGET HIGHLIGHTS

- \$116M Budget 5.6% Increase
 - Town 3.4%
 - School 7.6%
- Includes a \$1.5M transfer from Stabilization Fund
- Belmont Public School: \$57M
- Minuteman Tech: \$847K
- Benefits and Insurance: \$3.3M
- Debt Service Increases: \$223K
- Pension \$7.9M
- OPEB: \$500K

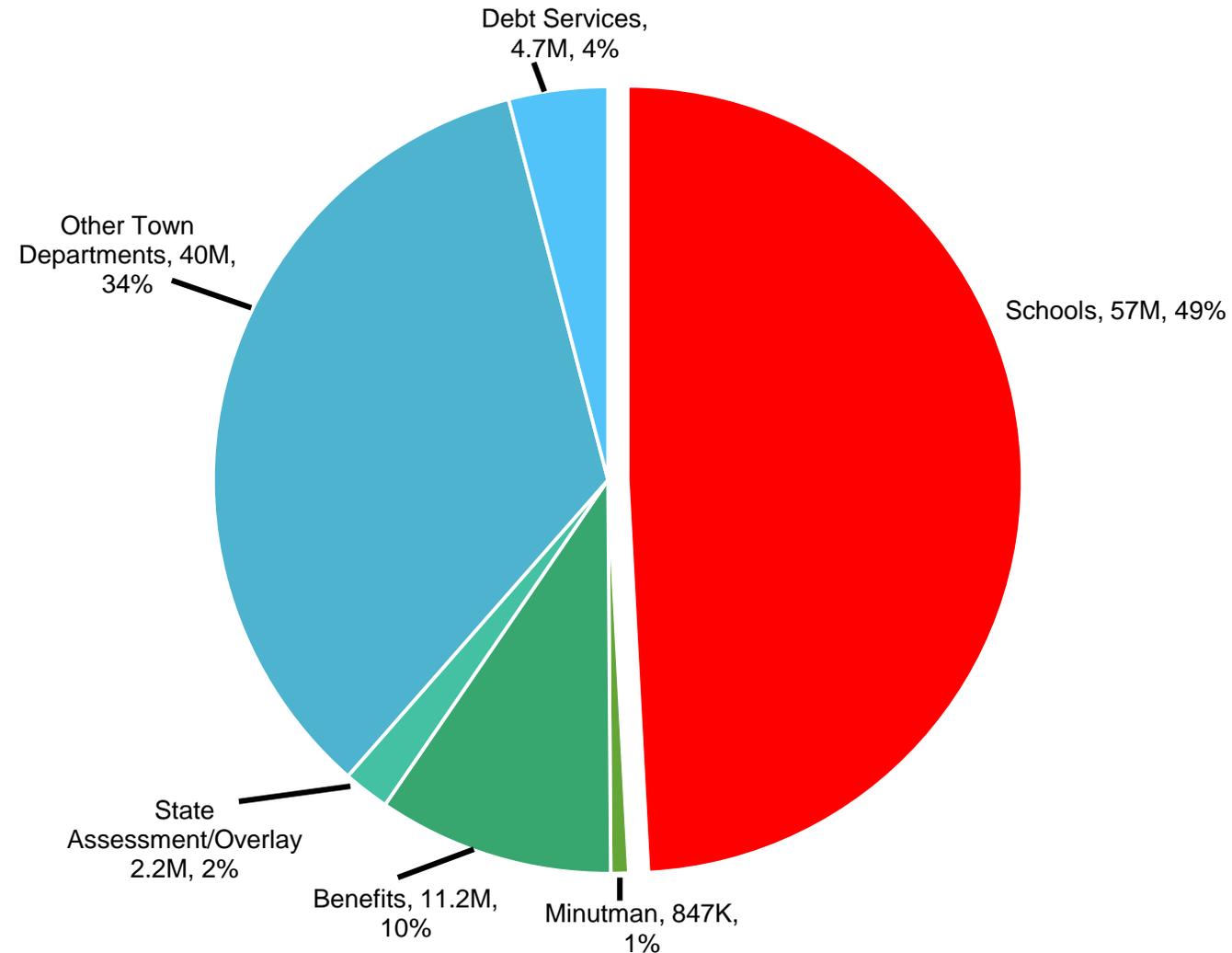
BUDGET PRIORITIES

- Education
- Public Safety
 - Police
 - Fire
 - DPW
- Capital Infrastructure

EXPENDITURE SUMMARY

		<u>INCREASE FROM FY18</u>
School Department	\$57M	7.6%
Minuteman	\$847K	(6.9%)
Benefits & Insurance	\$11.2M	10.3%
State Assessments/Overlay	\$2.6M	2.3%
Other Town Departments	\$40M	3.4%
Debt Service	\$ 4.7M	4.9%
Capital	\$ 1.4 M	2.5%

EXPENDITURE SUMMARY



MAJOR EXPENDITURE INCREASES

Belmont Public Schools:	\$57M	7.6%
Health Insurance:	\$4.5M	11.0%
Pension:	\$7.9M	7.3%
OPEB:	\$0.5M	33.0%

BUDGET ENHANCEMENTS NOT FUNDED TOTALING \$198,449

- Library** Extend children's room Thursday hours until 8pm
- Library** Increase Minimum Wage Employee Salaries to State Minimum Wage
- Fire** Assessment Center
- Fire** Full Time ALS Coordinator
- Fire** 1/2 FTE Data Analyst (Town Employee or Contracted)
- COA** PT Social Worker
- Health** Extend Veterans' Services Officer's Hours

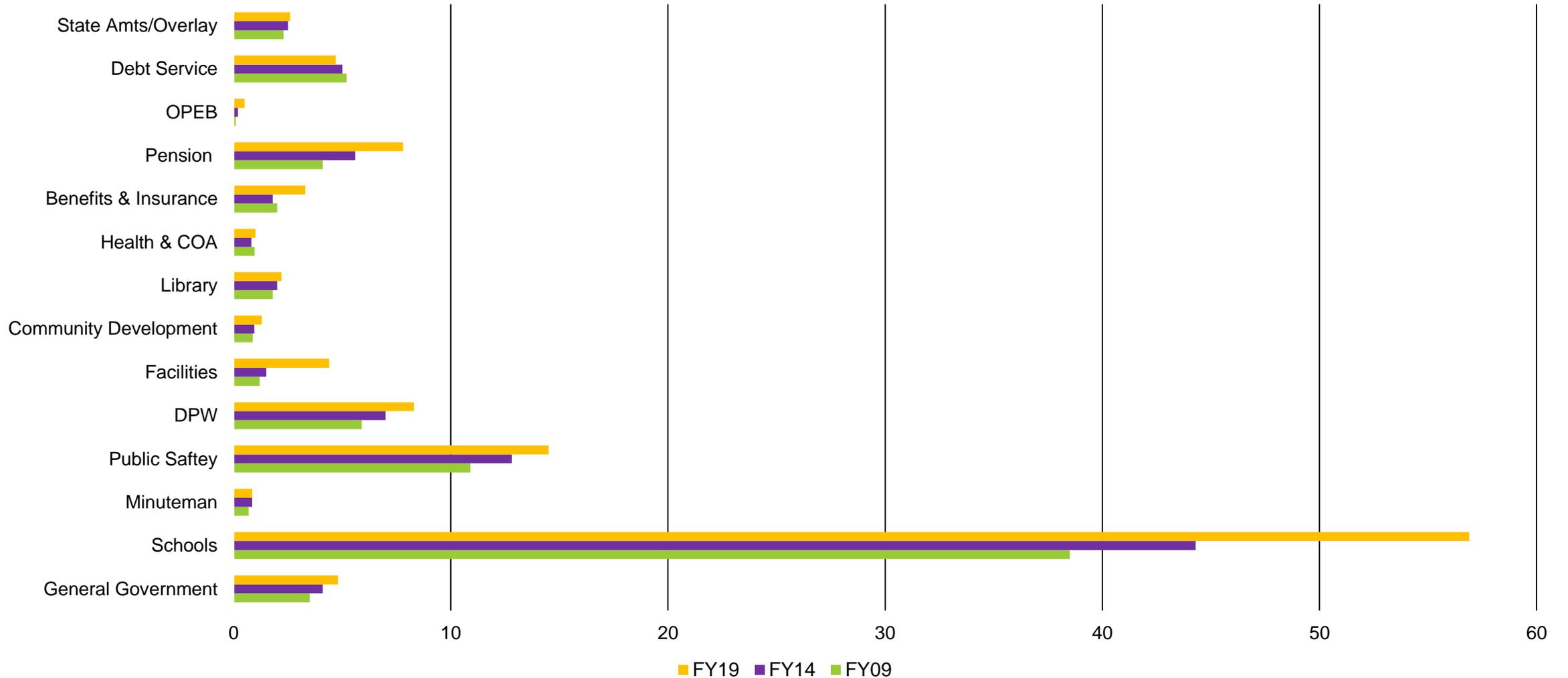
5 FISCAL YEAR EXPENDITURE COMPARISON

	<u>FY14</u>	<u>FY19</u>	<u>\$Change</u>	<u>%Change</u>
General Government:	\$4.1M	\$4.8M	\$700K	17%
Belmont Schools:	\$44.3M	\$57M	\$12.7M	29%
Minuteman Tech:	\$858K	\$847K	\$(11K)	-1.3%
Public Safety:	\$12.8M	\$14.5M	\$1.7M	13%
DPW:	\$7.0M	\$8.3M	\$1.3M	19%
Facilities:	\$1.5M	\$4.4M	\$2.9M	193%
Community Development:	\$954K	\$1.3M	\$346K	36%
Library:	\$2.1M	\$2.3M	\$200K	9.5%
Health & COA:	\$843K	\$1.0M	\$157K	19%
Benefits & Insurance:	\$1.7M	\$3.3M	\$1.6M	94%
Pension:	\$5.6M	\$7.9M	\$2.3M	41%
OPEB:	\$200K	\$500K	\$300K	150%
Debt Service:	\$5.0M	\$4.7M	\$(300K)	-6%
State Amts/Overlay:	\$2.5M	\$2.6M	\$100K	4%

10 FISCAL YEAR EXPENDITURE COMPARISON

	<u>FY09</u>	<u>FY19</u>	<u>\$Change</u>	<u>%Change</u>
General Government:	\$3.5M	\$4.8M	\$1.3M	37%
Belmont Schools:	\$38.5M	\$57M	\$18.5M	48%
Minuteman Tech:	\$688K	\$847K	\$159K	23%
Public Safety:	\$10.9M	\$14.5M	\$3.6M	33%
DPW:	\$5.9M	\$8.3M	\$2.4M	41%
Facilities:	\$1.2M	\$4.4M	\$3.2M	267%
Community Development:	\$878K	\$1.3M	\$422K	48%
Library:	\$1.8M	\$2.3M	\$500K	28%
Health & COA:	\$958K	\$1.0M	\$42K	4.4%
Benefits & Insurance:	\$2.0M	\$3.3M	\$1.3M	65%
Pension:	\$4.1M	\$7.9M	\$3.8M	93%
OPEB:	\$100K	\$500K	\$400K	400%
Debt Service:	\$5.2M	\$4.7M	\$(500K)	-9.6%
State Amts/Overlay:	\$2.3M	\$2.6M	\$300K	13%

EXPENDITURE COMPARISONS



NON-EXCLUDED DEBT SERVICE

		<u>\$ Change</u>	<u>% Change</u>
FY 14:	\$196K		
FY 15:	\$399K	\$203K	103.6%
FY 16:	\$572K	\$173K	43.4%
FY 17:	\$889K	\$317K	55.4%
FY 18:	\$861K	(\$28K)	-3.1%
FY 19:	\$1.1M	\$239K	27.8%

EXCLUDED DEBT SERVICE

[LONG TERM DEBT]

		<u>\$ Change</u>	<u>% Change</u>
FY 14:	\$4.8M		
FY 15:	\$4.6M	(\$200K)	-4.2%
FY 16:	\$3.7M	(\$900K)	-19.6%
FY 17:	\$3.7M	\$0	0%
FY 18:	\$3.6M	(\$100K)	-2.7%
FY 19:	\$3.5M	(\$100K)	-2.8%

GENERAL GOVERNMENT FTES

	<u>FTEs*</u>	<u>Department</u>
FY 14:	247.8	
FY 15:	248.8	Accounting, Vets Serv.
FY 16:	251.5	Accounting, Rec, Lib.
FY 17:	256.2	Police, CD, Fac., Vets Serv.
FY 18:	258.5	Rec, Treasury, CD
FY 19:	259.6	Health

*w/o school and enterprise

ENTERPRISE FUND

	<u>FY18</u>	<u>FY19</u>	<u>\$ Change</u>	<u>% Change</u>
Water	\$7.5M	\$7.0M	(\$500K)	-6.7%
Sewer	\$9.4M	\$9.3M	(\$100K)	-1.1%

REVENUE SUMMARY

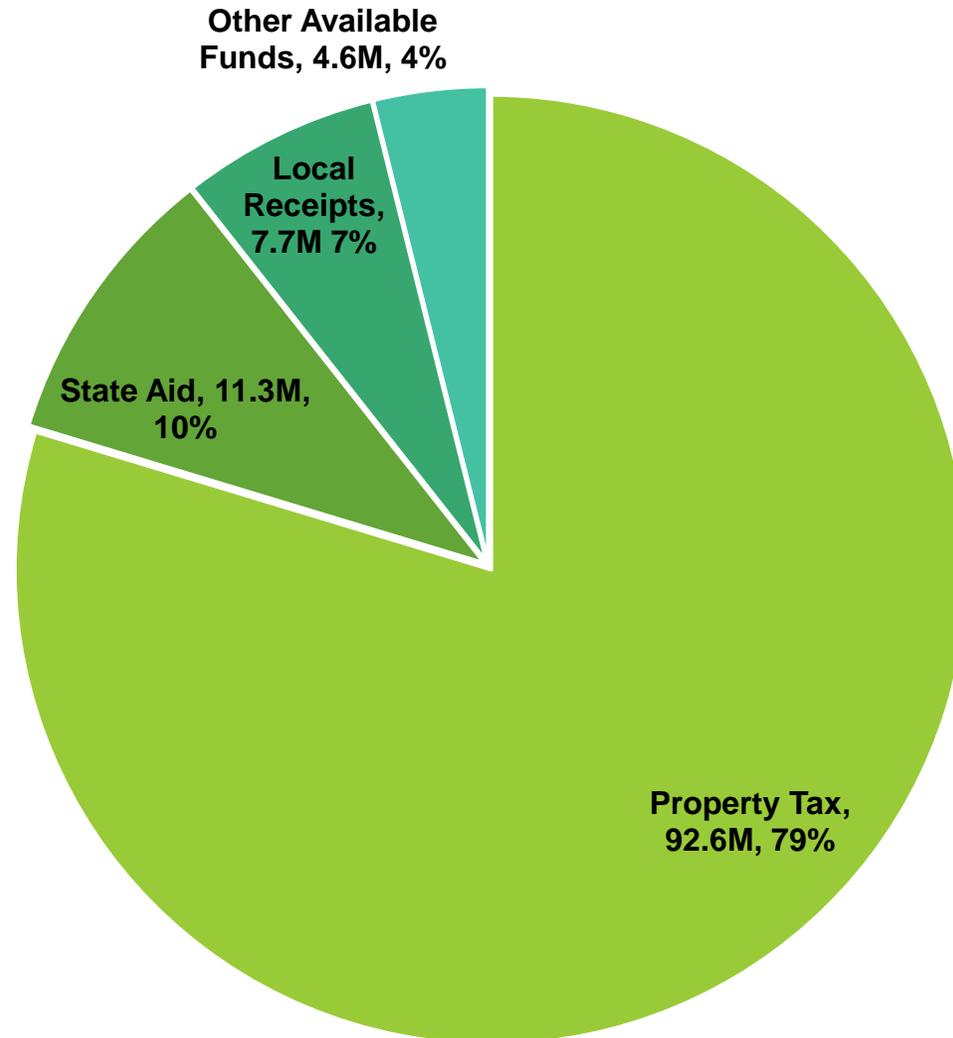
\$116,239,214 TOTAL BUDGET

Property Tax:	\$ 92.6M	4.6%
State Aid:	\$ 11.3M	11.8%
Local Receipts:	\$ 7.7M	1.8%
Available Funds:	<u>\$ 4.6M</u>	20%
TOTAL	\$116.2M	5.6%

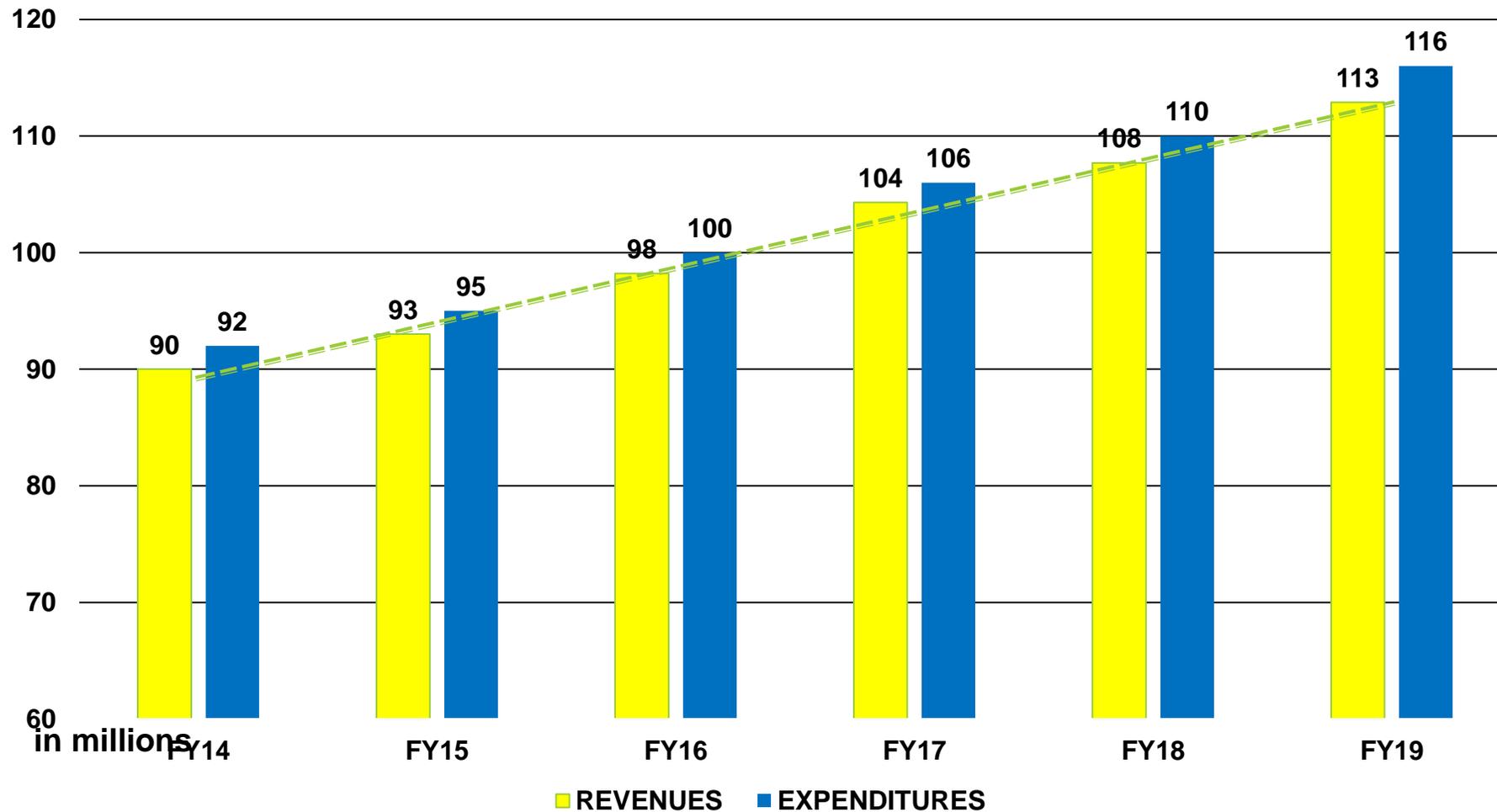
SUMMARY STATE AID AND CHAPTER 70

	<u>FY18</u>	<u>FY19</u>	<u>\$ Change</u>	<u>% Change</u>
Chapter 70	\$ 7,800,233	\$ 8,891,225	\$ 1,090,992	14.0%
Sch Constr-State Aid	\$ -	\$ -	\$ -	-
Charter School Reimb	\$ 1,786	\$ 1,768	\$ (18)	-1.0%
General Muncipal Aid	\$ 2,255,647	\$ 2,334,595	\$ 78,948	3.5%
Veterans' Benefits	\$ 23,997	\$ 17,116	\$ (6,881)	-28.7%
Loss of Taxes	\$ 19,578	\$ 46,289	\$ 26,711	136.4%
TOTAL	\$ 10,101,241	\$ 11,290,993	\$ 1,189,752	11.8%

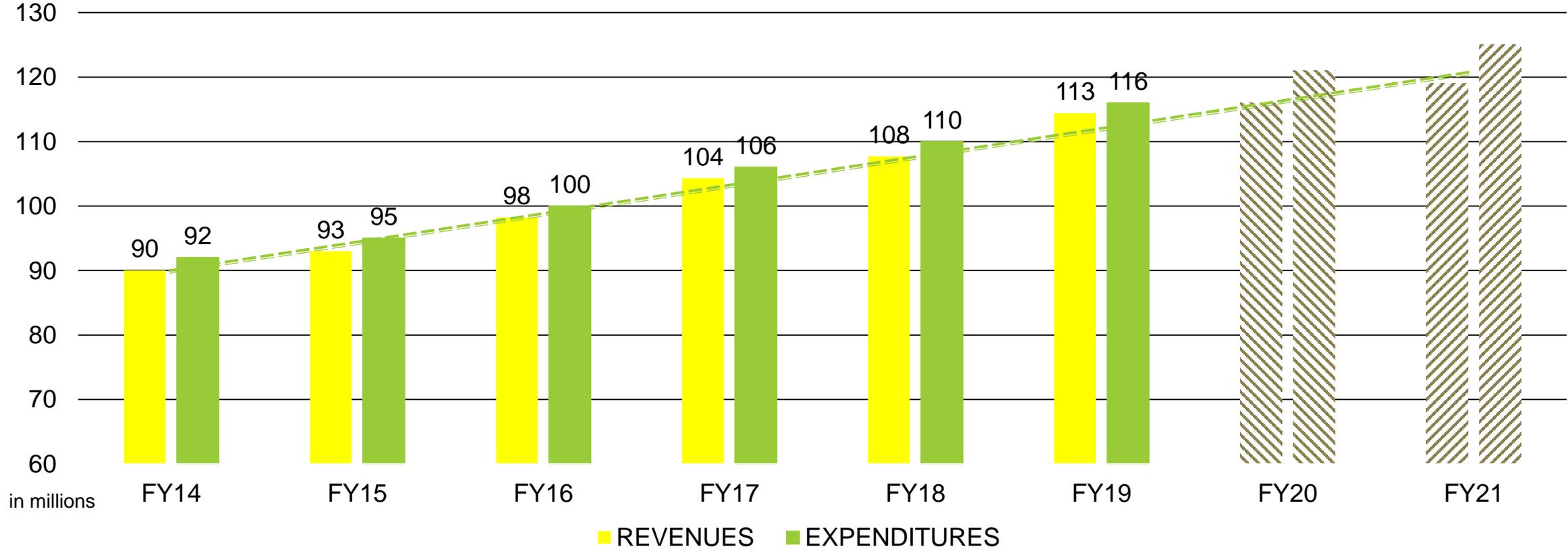
REVENUE SUMMARY



REVENUE & EXPENDITURES COMPARISON

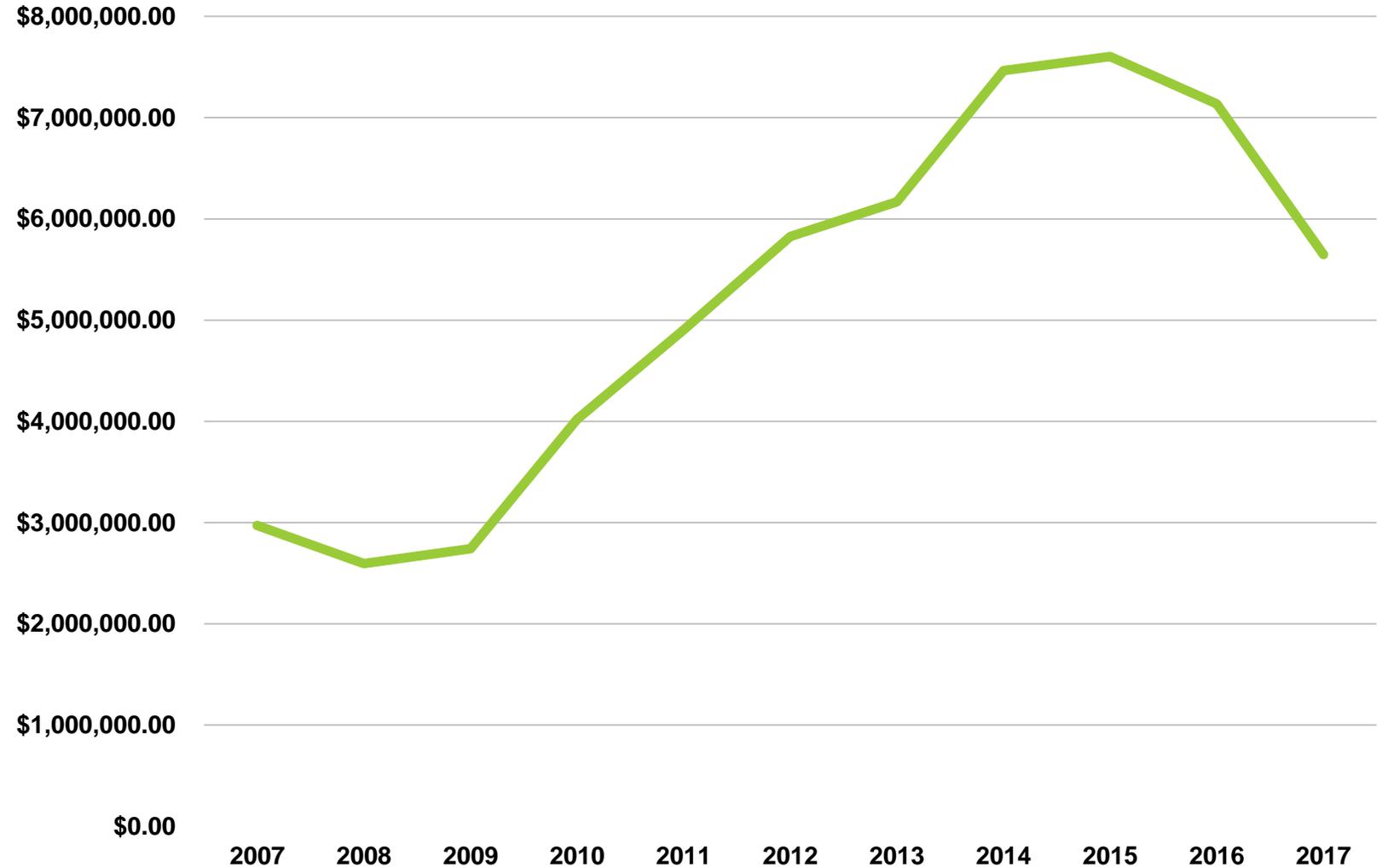


REVENUE & EXPENDITURES COMPARISON



CERTIFIED FREE CASH

YEAR	FREE CASH
2007	\$2,973,112.00
2008	\$2,594,800.00
2009	\$2,741,366.00
2010	\$4,019,916.00
2011	\$4,904,820.00
2012	\$5,825,793.00
2013	\$6,169,590.00
2014	\$7,465,047.00
2015	\$7,604,052.00
2016	\$7,135,275.00
2017	\$5,646,719.00



AVAILABLE FY19 NEW REVENUE SOURCES

Property Tax:

Allowed 2 ½% Increase: \$2,152,321

Projected New Growth: \$ 900,000

State Aid (11.8%): \$1,189,752

Local Receipts (1.7%): \$ 134,930

Available Funds (19.5%): \$ 746,649

TOTAL NEW ADDITIONAL REV: \$5,123,652

USES

TOTAL NEW ADDITIONAL REV: \$5,123,652

SCHOOLS: \$4,016,108 (78%)

TOWN: \$1,361,000 (22%)

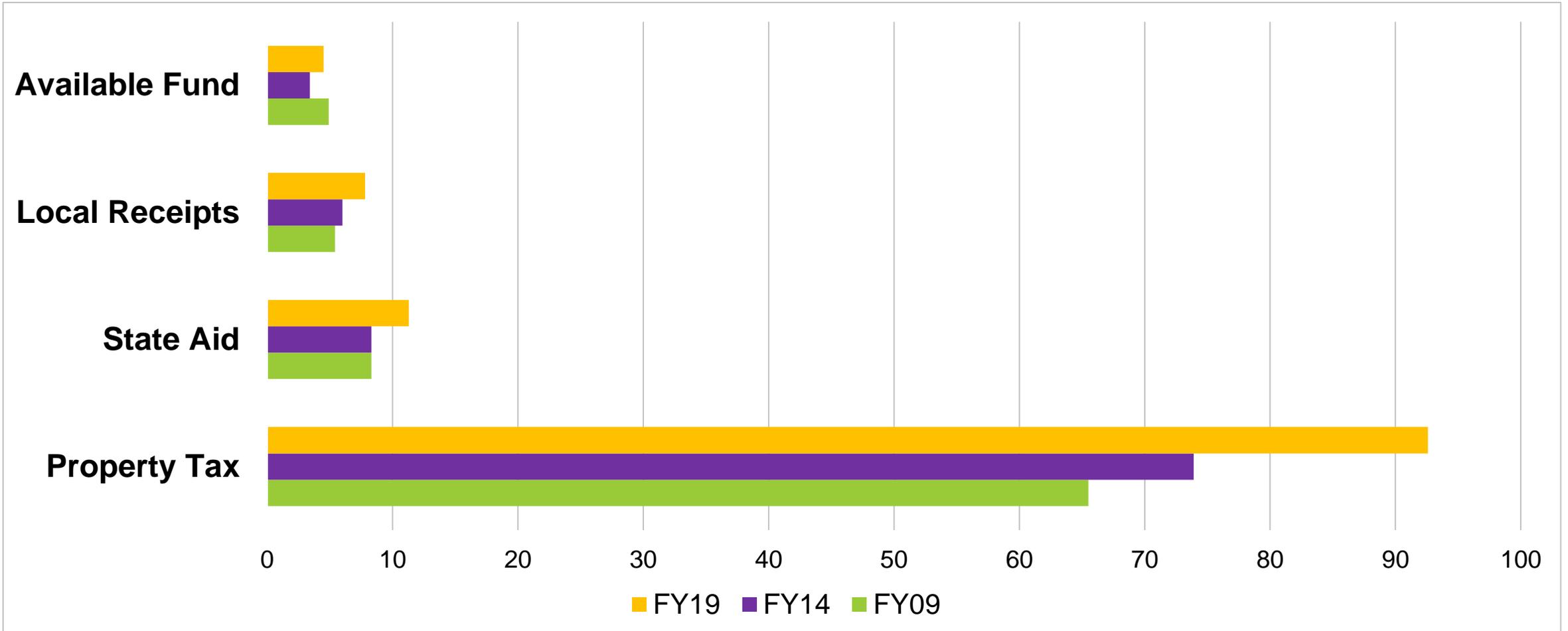
5 YEAR REVENUE COMPARISON

	<u>FY 14</u>	<u>FY 19</u>	<u>\$ Change</u>	<u>% change</u>
Property Tax	\$73.9M	\$92.6M	\$18.7M	25.3%
State Aid	\$7.9M	\$11.3M	\$3.4M	43%
Local Receipts	\$6.0M	\$7.8M	\$1.8M	30.0%
Available Funds	\$3.4M	\$4.5M	\$1.1M	32.4%

10 YEAR REVENUE COMPARISON

	<u>FY 09</u>	<u>FY 19</u>	<u>\$Change</u>	<u>% Change</u>
Property Tax	\$65.5M	\$92.6M	\$27.1M	41.4%
State Aid	\$7.8M	\$11.3M	\$ 3.5M	44%
Local Receipts	\$5.4M	\$7.8M	\$ 2.4M	44.4%
Available Funds	\$4.9M	\$4.5M	(\$.4M)	-8.2%

REVENUE COMPARISONS



PROPERTY TAX

Formula for Base Levy:

$$(\text{BASE LEVY} * 2\frac{1}{2}) + \text{New Growth} + \text{Debt Exclusion} = \text{Total Base Levy}$$

	<u>FY 13</u>	<u>FY14</u>	<u>FY15</u>	<u>FY16</u>	<u>FY17</u>	<u>FY18</u>	<u>FY19</u>
Base Levy	\$65.1M	\$67.5M	\$70M	\$75.1M	\$79.1M	\$82M	\$85M
2 ½ Increase	\$1.6M	\$1.7M	\$1.7M	\$1.8M	\$2M	\$2M	\$2.1M
New Growth	\$708K	\$500K	\$500K	\$475K	\$720K	\$900K	\$900K
Debt Exclusion	\$4.6M	\$4.4M	\$4.2M	\$3.8M	\$3.7M	\$3.6M	\$3.5M
Total base Levy	\$72.0M	\$74.1M	\$76.4M	\$81.2M	\$85.5M	\$88.5M	\$91.5M

Estimated available new levy capacity from property tax is \$1,125,957

TWO YEAR PLAN FY19 & FY20

- FY19 Balanced Level Service Budget for Town
- FY20 Balanced Level Service Budget for Town
- FY19 Use of One time Revenue 1.5 Million
- FY20 Use of One time Revenue Stabilization Fund will be exhausted
- FY21 Possible Request for Override

TWO YEAR PLAN FY19 & FY20

FACTORS TO CONSIDER

- School increases
 - 78% of new revenue
 - 7.6% increase in expenditures from FY18
- Decrease in free cash/stabilization fund (BOND RATING)
- Revenues and expenditures increasing at diff rates
- Town side expenses barely keeping up with new additional revenue
- Discretionary Capital Expenditures 2.5%
- Union contracts expire in 2020

TWO YEAR PLAN FY19 & FY20

STRATEGIES MOVING FORWARD

- Financial Planning- Financial Policies/Long Term Forecasts
- BOS/Warrant Committee Possible Standing Agenda Item FY20 & FY21
- Attrition
- Capital Planning
- Grants to offset Operating needs i.e Complete Streets, MassWorks
- Collective Bargaining Contracts
- Impact to Services
- Regional Opportunities

FY19 PROPOSED BUDGET

Questions

